

# Mission Statement

We are the national authorities on the financial and regulatory infrastructure, and the corresponding compliance requirements associated with managing federal research grants and contracts within research institutions. We provide information, analyses, advice, policy perspective, and historical context to our members in the areas of research administration and compliance, financial oversight, and intellectual property. COGR communicates the viewpoint and concerns of its members and fosters productive relationships between the research community and federal policymakers, advocating for innovation and change that avoid unnecessary regulatory burden.

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DEMONSTRATION ONLY



## Council on Governmental Relations (COGR)

### Description:

COGR is an association of leading research universities, affiliated medical centers, and independent research institutes.

### Stakeholder(s):

#### Research Universities

#### Medical Centers

#### Independent Research Institutes

#### COGR Board of Directors :

The Council's Board of Directors is composed of no more than twenty-one members with staggered terms to assure continuity and stability. The original appointment of a Board member is for a term of three years and carries the option of renewal for a second three-year term. Board members are selected on the basis of their experience in positions of responsibility at their home institutions. COGR values its Board members for their expertise and ability to speak on behalf of their institutions. In their daily activities, they may be involved in academic, business or research administration tasks. The Board of Directors serves the membership not only by executing the corporate oversight and management of the association, but by being actively involved in the subject areas COGR deals with, i.e., finance, administration and intellectual property management. Board members are the core of the working committees; they determine the agenda of issues in which COGR gets engaged. The Board serves the membership by holding three membership meetings annually in order to advance the agenda.

#### David Norton :

(Board Chair) University of Florida

#### Lynette Arias :

University of Washington ~ Research Ethics & Compliance Committee

#### Sarah Axelrod :

Harvard University ~ Costing & Financial Compliance Committee

#### Theresa Colecchia :

Johns Hopkins University ~ Research Ethics & Compliance Committee

#### Allen DiPalma :

University of Pittsburgh ~ Research Security & Intellectual Property Committee

#### Charles Greer :

University of California Riverside ~ Contracts & Grants Administration Committee

#### Stephanie Endy :

Brown University ~ Contracts & Grants Administration Committee

#### Jeffrey Friedland :

University of Delaware ~ Contracts & Grants Administration Committee

#### Jeremy Forsberg :

University of Texas Arlington ~ Contracts & Grants Administration Committee

#### Joseph Gindhart :

Washington University, St. Louis ~ Costing & Financial Compliance Committee

#### Walter Goldschmidts :

Cold Spring Harbor Laboratory ~ Research Compliance & Administration Committee

#### Cindy Kiel :

Stanford University ~ Research Security & Intellectual Property Committee

#### Jennifer Lassner :

University of Iowa ~ Contracts & Grants Administration Committee

#### Lynn McGinley :

University of Texas Medical Branch at Galveston ~ Costing & Financial Compliance Committee

#### David Norton :

University of Florida ~ Contracts & Grants Administration Committee

#### Elizabeth Peloso :

University of Pennsylvania ~ Research Security & Intellectual Property Committee

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Stakeholders (continued)

**Kerry Peluso :**  
*Florida State University ~ Research Ethics & Compliance Committee*

**Twila Reighley :**  
*Michigan State University ~ Contracts & Grants Administration Committee*

**Naomi Schrag :**  
*Columbia University ~ Research Ethics & Compliance Committee*

**Jeffrey Silber :**  
*Cornell University ~ Costing & Financial Compliance Committee*

**Cathy Snyder :**  
*Vanderbilt University ~ Costing & Financial Compliance Committee*

## Vision

Federal research grants and contracts are well-managed within research institutions

## Mission

To serve as the national authorities on the financial and regulatory infrastructure, and the corresponding compliance requirements associated with managing federal research grants and contracts within research institutions.

## Values

**Research**

**Management**

**Advocacy**

**Service**

## 1. Advocacy

### *Advocate for policies*

COGR communicates the viewpoint and concerns of its members and fosters productive relationships between the research community and federal policymakers, advocating for innovation and change that avoid unnecessary regulatory burden. COGR IS A LEADING ADVOCATE FOR POLICIES THAT SUPPORT:

- the conduct of research at the highest standards;
- sound and informed decision-making on issues critical to the research and higher education community; and
- maximum benefit from investments in research conducted at its member institutions.

#### 1.1. Viewpoint & Concerns

*Communicate the viewpoint and concerns of our members*

#### 1.2. Relationships

*Foster productive relationships between the research community and federal policymakers*

**Stakeholder(s):**

**Research Community**

**Federal Policymakers**

#### 1.3. Innovation & Change

*Advocate for innovation and change that avoid unnecessary regulatory burden*

## 2. Service

*Serve our members*

Provide information, analyses, advice, policy perspective, and historical context to our members in the areas of research administration and compliance, financial oversight, and intellectual property. COGR SERVES ITS MEMBERSHIP BY:

### 2.1. Accountability & Recognition

*Balance appropriate levels of accountability with fair recognition of the interests of all parties in research policies and practices*

### 2.2. Policies & Practices

*Promote policies and practices in research and training that fairly reflect the mutual interests and separate obligations of universities and federal and other sponsors*

### 2.3. Analyses

*Conduct objective and timely analysis of financial, compliance, administrative and intellectual property issues in research for the benefit of its members, their sponsors and other higher education associations*

### 2.4. Policies, Regulations & Practices

*Work with governmental agencies and other organizations to develop a common understanding of the impact that policies, regulations and practices may have on the research of its membership.*

## Administrative Information

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**End Date:**

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