

About J5

The Joint Staff J5 proposes strategies, plans, and policy recommendations to the Chairman of the Joint Chiefs of Staff to support his provision of military advice across the full spectrum of national security concerns to the President and other national leaders and to ensure those recommendations are informed by a larger strategic context--coordinated with interagency and alliance partners--account for the view and requirements of the combatant commanders, and assess risk in executing the National Military Strategy.

This decade has been one of unprecedented upheaval in the global security environment. The monolithic threats of the Cold War have dissipated only to be replaced by new dangers that threaten political stability, economic advancement, and human rights. Our central focus on preventing global nuclear war has been supplanted by the potential threat posed by the proliferation of weapons of mass destruction to rogue nations and non-state actors. The United States, as the world's only superpower, has both the credibility and capability to address these emerging threats and security challenges. To protect America's global interests, we must maintain the ability to translate today's uncertainty into tomorrow's strategy. In response to this transformation, America's strategic focus has undergone a fundamental change. We have shifted from the Cold War's bipolar containment policy to a strategy of engagement where we shape the international environment, respond to crises, and prepare now for an uncertain future. Our National Military Strategy reflects the more ambiguous nature of the worldwide strategic landscape. U.S. Armed Forces must be prepared to protect America's global interests in a world filled with both new opportunities and diverse challenges. To remain effective, we must critically examine future trends and provide a broad range of responsive assessments and recommendations to the Chairman of the Joint Chiefs of Staff.

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DEMONSTRATION ONLY



Joint Staff J5 (J5)

Stakeholder(s):

Chairman of the Joint Chiefs of Staff

Vice Adm. Lisa Franchetti :

Director for Strategy, Plans and Policy, J5 — Vice Adm. Lisa Franchetti is a native of Rochester, New York. She received her commission in 1985 through the Naval Reserve Officer Training Corps Program at Northwestern University, where she received a Bachelor of Science in Journalism. She also attended the Naval War College and holds a master degree in organizational management from the University of Phoenix. Her operational tours include auxiliaries officer and first division officer on USS Shenandoah (AD 44); navigator and jumboization coordinator onboard USS Monongahela (AO 178); operations officer on USS Moosbrugger (DD 980); combat systems officer and chief staff officer for Destroyer Squadron (DESRON) 2; executive officer of USS Stout (DDG 55); and assistant surface operations officer on USS George Washington Strike Group. She commanded USS Ross (DDG 71) and DESRON-21, embarked on USS John C. Stennis (CVN 74). She also served as commander of Pacific Partnership 2010, embarked on USNS Mercy (T-AH 19). Ashore, Franchetti's assignments include commander, Naval Reserve Center Central Point, Oregon; aide to the vice chief of naval operations; protocol officer for the Commander, U.S. Atlantic Fleet; 4th Battalion officer at the U.S. Naval Academy; division chief, Joint Concept Development and Experimentation, on the Joint Staff, J7; deputy director of International Engagement and executive assistant to N3/N5 on the Navy staff; and military assistant to the Secretary of the Navy. Her flag assignments include commander, U.S. Naval Forces Korea; commander Carrier Strike Group 9; commander, Carrier Strike Group 15; and chief of staff, Joint Staff, J-5, Strategy, Plans and Policy, Commander, U.S. 6th Fleet, Naval Striking and Support Forces NATO; deputy commander, U.S. Naval Forces Europe; deputy commander U.S. Naval Forces Africa; Joint Force Maritime Component Commander; and Deputy Chief of Naval Operations for Warfighting Development, N7. Franchetti assumed duties as director for Strategy, Plans and Policy (J-5), Joint Staff in October of 2020. Her personal awards include the Distinguished Service Medal, Defense Superior Service Medal (two awards), Legion of Merit (five awards), Meritorious Service Medal (five awards), Navy and Marine Corps Commendation Medal (four awards), and the Navy and Marine Corps Achievement Medal (two awards).

Maj. Gen. Michael R. Fenzel :

Vice Director for Strategy, Plans and Policy, J5 — Major General Michael R. Fenzel was commissioned an infantry officer in 1989 from the Johns Hopkins University, where he received a Bachelors Degree in Economics. Originally from Chicago, Illinois, he earned Masters Degrees from Harvard University & U.S. Naval War College, and a PhD in National

Security Studies from the Naval Postgraduate School. Fenzel served as a leader at the platoon level for four years in Fort Benning, Georgia, including deploying to Operations Desert Shield/Storm and time in the 75th Ranger Regiment, before serving as aide-de-camp to the Deputy Commanding General. He moved to Vicenza, Italy for the next four years, where he commanded at the company level. His service during this time included participation in Operation Joint Endeavor in Tuzla, Bosnia (1995-96) and Operation Assured Response through the defense of the US Embassy in Monrovia, Liberia (1996) amid their Civil War. Fenzel next served as a strategist to the Army Chief of Staff, before moving across the Potomac to serve as Director for Transnational Threats and then Director for Combating Terrorism at the National Security Council on the White House staff (2000-01). While on the NSC, his portfolio included U.S. Citizens Taken Hostage Abroad, (countering) Terrorist Financing, Facilitating Aid to Massoud in Afghanistan, and coordinating U.S. Counter-Terrorism policy in Europe, South America, Africa and East Asia; his tour included service through coordination of US government response to the attacks of 9/11. He then returned to Italy for another six years, where he served at the Battalion and Brigade level through Operation Iraqi Freedom (2003-04), where he took part in the parachute assault into Northern Iraq; then served as Deputy Director of Military Operations (Deputy CJ3) to CJTF76 in Bagram, Afghanistan (Operation Enduring Freedom, 2004-05); and finally as Deputy Commander for Regional Command East in Afghanistan (2005-06) in Khost Province, where he directed activities of the eight Provincial Reconstruction Teams within the command. Upon return, he assumed Battalion Command in Italy, which included a 15 month tour to Afghanistan's Eastern Paktika Province (2006-08). Fenzel commanded both an Armored Brigade (2010) in the 1st Armored Division and an Airborne Brigade (2012-14) before serving as Chief of Staff (2014-15) and then Deputy Commanding General in the 82nd Airborne Division. Subsequently, he served as Director of Strategic Plans (CJ5) for U.S. Forces Afghanistan and NATO Operation Resolute Support. He most recently served as the Senior Military Advisor to the Special Representative for Afghanistan Reconciliation, U.S. Department of State. Fenzel is author of *No Miracles: The Failure of Soviet Decision Making in the Afghan War* (Stanford University Press, December 2017), "Mustafa Kemal at Gallipoli" in *By Their Deeds Alone: America's Combat Commanders on the Art of War* (Ballantine Books), "The Area Under the Curve: Developing Strategic Leaders to Win in a Complex World" (Military Review), "Harmony in Battle: Training the Brigade Combat Team for Combined Arms Maneuver" (Military Review), and many other publications and articles. His awards and associations include the Bronze Star for Valor, Army Commendation

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Stakeholders (continued)

Medal for Valor, Douglas MacArthur Leadership Award, Presidential Service Badge, and White House Fellow. He is a former Term Member, Senior Military Fellow, and current Life

Member at the Council on Foreign Relations. Fenzel is married and they have four children.

Vision

Today's uncertainty is translated into tomorrow's strategy

Mission

To propose strategies, plans, and policy recommendations to the Chairman of the Joint Chiefs of Staff

Values

National Security

Transparency

Collaboration

Networking

Creativity

Conciseness

Proactivity

Relevance

Personal Growth

Professional Growth

Military Advice

Support the provision of military advice on national security concerns

Stakeholder(s)

Chairman of the Joint Chiefs of Staff

National Leaders

President of the United States

To be a transparent, collaborative, networked, and creative team of professionals who provide the Chairman of the Joint Chiefs of Staff concise, proactive relevant products and recommendations to support his development of military advice, while advancing their personal and professional growth.

1. Context

Ensure our recommendations are informed by a larger strategic context

2. Coordination

Coordinate with interagency and alliance partners

3. Views & Requirements

Account for the view and requirements of the combatant commanders

Stakeholder(s):

Combatant Commanders

4. Risk

Assess risk in executing the National Military Strategy

Administrative Information

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Submitter:

Given Name: Owen

Surname: Ambur

Email: Owen.Ambur@verizon.net

Phone: